

December 6, 2012

Dear Board Colleagues,

I have been serving on the Peninsula Health Care Board for between 15 & 19 years, far too many years to precisely count. I have found the service to be both stimulating and rewarding. In that time period I have watched as a dysfunctional and conflicted board gradually change to a highly functional and effective body politic. The board had to deal with new earthquake standards that eventually led to the replacement hospital and ground leased to Mills-Peninsula/Sutter. The Board came to grips with no longer having responsibility for a hospital.

Our focus and mission became providing for a wider participation in health care planning and support within our district. This led to our hiring of an executive to head up our new mission and our focus now is very different than when I started so many years ago. I think we're on solid ground now with a resolute Board that looks forward to playing an important role in the health care of the district.

Time led to much accomplishment and change. It also led to my coming to an age where I need to step down and pass on responsibility to a younger Board member. It was a wonderful ride and I will miss the work and the people with whom I've had the pleasure of working. It is with reluctance and ambivalence that I resign from the Peninsula Health Care District Board. I will remain on the Board until after the January meeting and date the resignation to February 1, 2013.

With appreciation for all that I've been privileged to experience as a Board member,

Donald E. Newman, MD