

MONTHLY STATUS REPORT No.9



The Trousdale – Assisted Living
and Memory Care Center
Burlingame, CA



March 2017

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Company Info

Since being founded in 1947, Peninsula Health Care District (PHCD) has retained an unwavering commitment to the health and well-being of those who live and work within its boundaries. Accountable to residents, taxpayers, and community partners, the District now encompasses the cities of San Bruno, Millbrae, Burlingame, Hillsborough, San Mateo, and Foster City. As these communities have changed and evolved, the District has expanded and enhanced its range of services and programs to ensure the health of its communities. Part of the District's mission is to provide both immediate and long-term community needs, providing support to non-profit providers offering effective and innovative solutions. Through this mission the District Board elected to approve funding to build The Trousdale.

Project Team

Owner:
Peninsula Health Care District
 Cheryl Fama

Development Consultant:
Pacific Union Development Company
 Joel Roos

Construction Manager:
Nova Partners, Inc.
 David Marks
 Chris Relf

Architect:
Smithgroup JJR
 Gabriel Fonseca
 Richard Kirr
 Jackie Lee

General Contactor:
SJ Amoroso
 Mike Chambers
 Jennifer Erskine
 Mitch Yoffe
 Mark Green

Operator:
Eskaton
 Sheri Pfeifer
 Erin Scherer

The Trousdale Assisted Living and Memory Care Center

The Peninsula Health Care District is proud to support initiatives and programs that promote health, wellness and access to needed services for seniors in our communities. The Trousdale Assisted Living and Memory Care Center is the first ground up project being built by the Peninsula Health Care District since 1954. The project will house 124 apartments comprised of studio, one, and two bedroom floor plan options with kitchenettes. This six-story, 140,000 SF facility includes both assisted living and memory care units.

The new Assisting Living and Memory Care Community will include:

- Accommodating design with nationally acclaimed Livable Design Features built to 2013 Green Building Code Standards
- Full service restaurant and fresh-express bistro
- Fitness Center
- Salon
- Library & Learning Center
- Activity Center
- 44 parking spaces, including 31 below grade.
- Independently controlled heating and cooling per unit.

The overall project budget is \$77.6M including SJ Amoroso's construction cost of \$52.4M. The project is scheduled for a winter of 2017 Completion and will be opening in early 2018.

Permitting

Special Use Permit

SJ Amoroso continues to re-submit this permit monthly, per City of Burlingame requirements, based on our construction schedule and sequencing. The team met continues to meet with DPW to assess the pedestrian path of travel in the safest way possible. SJA is planning to install a covered walkway in early April to allow pedestrian access along Trousdale. Magnolia sidewalk will continue to be shut down for the duration of the project.

All other permits have been obtained.

Design

PG&E

Street work and infrastructure pricing has been submitted and approved. We are scheduled to start the work in the April timeframe, once our water/sewer/storm drain utilities have been connected. We are currently on track to start this work the first week of April.

Furniture, Fixtures, & Equipment (FF&E)

Eskaton provided an updated FF&E Budget to the team mid January. Team has reviewed the updated FF&E Budget and has agreed on a buyout strategy for the trades. Buyout to being in March/April timeframe Smithgroup has completed the final furniture documents and were issued on March 31,2017 as scheduled. Bid package to be issued end of April 2017 with bids accepted in the early June time frame.

Keyless Lock System

The Design team has issued the change for the keyless lock system in mid February. Amoroso is currently pricing this change and we should see the final change order in March. Estimated cost of change is in the 125K range.

Construction

Work Completed this or underway this month:

March 2017

- Pour 3rd floor East slab
- Pour 3rd floor west columns & walls
- Pour 4th floor west slab
- Pour 3rd floor East columns & walls
- Poured 4th Floor west slab
- Pour garage ramp wall
- Begin MEP overhead rough-in in basement & ground floor West
- Tie-in Sewer and Water lines on Trousdale in the street
- Install Manlift
- Wall layout on 2nd floor west and framing
- Sprinkler rough in floor 2

Scheduled activities for upcoming months:

April 2017

- Pour 4th Floor East Slab
- Pour 5th floor west slab
- Complete ramp structure
- Pour staff patio area
- Install exterior scaffolding
- Begin exterior framing on East side
- Wall framing – ground floor East / 2nd floor
- MEP overhead installation – basement & ground floor
- Back fill ramp walls
- Begin Trousdale sewer lines

May 2017

- Pour 5th floor East/West slab
- Pour 6th Floor West Slab
- Complete Exterior Scaffold
- Continue Exterior framing on Southeast side
- Wall framing – Floor 3
- MEP overhead installation – Floor 3
- Install PG&E permanent services at Trousdale. Permanent power anticipated in June
- Complete Trousdale sewer/Storm lines
- Complete exterior skin mock up

Project Budget

Bids were accepted for the construction of the Trousdale Project on 2/23/16 and SJ Amoroso was the low Bidder in the amount of \$52,434,000 for which a contract was issued.

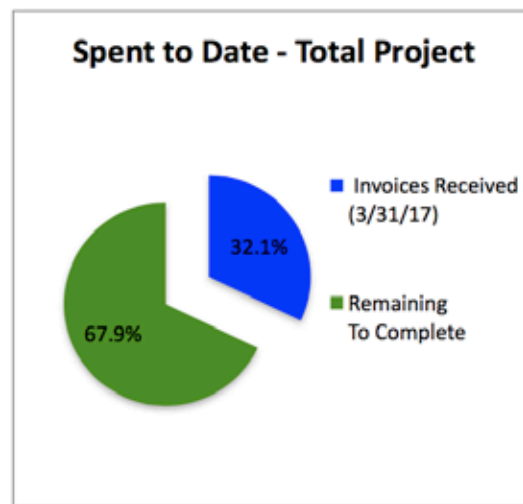
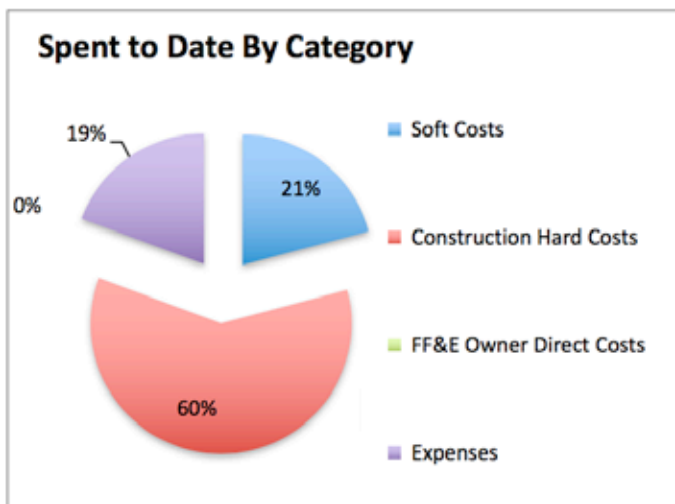
In late February 2016 the board approved the overall project budget of \$77.6M. This includes all project soft and hard costs, which are summarized below. Budget concerns are listed below in budget risks.

Total project spending through March 31, 2017 is \$24,819,398 dollars, 32.1. % of the total project budget.



PHCD Trousdale Assisted Living and Memory Care Center
1600 Trousdale Drive, Burlingame
Project Dashboard
3/31/17

Budget Line Description	Approved Budget 2/23/16	Change Orders And Budget Reallocations	Current Forecast	Invoices Received (3/31/17)	Remaining To Complete	Percent Complete
Soft Costs	6,721,174	(131,731)	6,589,443	5,179,774	1,409,668	78.6%
Construction Hard Costs	57,300,462	(63,533)	57,236,929	14,836,344	42,400,585	25.9%
FF&E Owner Direct Costs	1,514,960	-	1,514,960	-	1,514,960	0.0%
Project Subtotal (Before Expenses)	65,536,595	(195,264)	65,341,331	20,016,118	45,325,213	30.6%
Expenses	9,895,381	-	9,895,381	4,803,279	5,092,102	48.5%
PHCD Contingency	2,150,900	-	2,150,900	-	2,150,900	0.0%
Total Project Costs	77,582,876	(195,264)	77,387,612	24,819,398	52,568,215	32.1%



SJ Amoroso Contract

SJ Amoroso's contract was fully executed on 3/17/16 in the amount of \$52,434,000. During the month of March, the team approved a total of 10 change orders totaling \$400,361, taken from Construction Contingency. No new change orders were approved in the month of March. Amoroso's contract value remains at \$52,834,361.

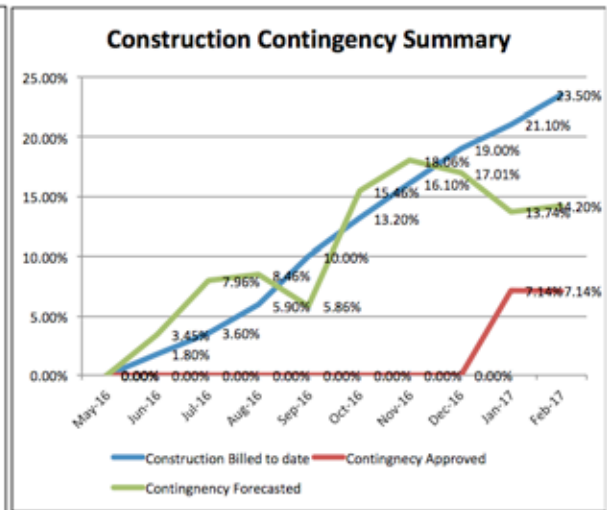
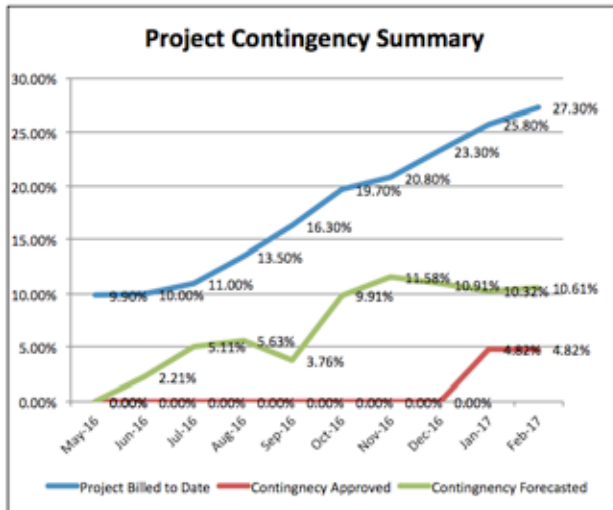
Contingency Summary Recap

Below please find a recap of the total project contingency and the contingency trend vs. spent to date. No new change orders were approved this month. The submitted change order amount represents a credit submitted for ASI-1, which removed the casework on the 3rd floor Memory Care units. Amoroso needs to provide some additional backup for this credit at which point this will be approved. The forecasted contingency amount increased due to a number of change orders that were opened this month, including structural support at corner windows for a ROM of about \$50,000. The \$100,000 amount listed in Owner Contingency is for the keyless lock system at the resident units.



PHCD Trousdale Assisted Living and Memory Care Center
 1600 Trousdale Drive, Burlingame
 Project Contingency Recap
 3/31/17

Budget Line Description	Approved Budget 2/23/16	Approved Change Orders	Submitted	Forecasted	Remaining	Percent Complete
Soft Cost Contingency	-	-	-	-	-	0.00%
Construction Contingency	4,244,479	(318,924)	(47,684)	331,350	3,641,889	14.20%
FF&E Contingency	225,000	-	-	-	225,000	0.00%
Total Project Contingency:	4,469,479	(318,924)	(47,684)	331,350	3,866,889	13.48%
Owner Contingency	2,150,900	-	-	100,000	2,050,900	4.65%
Overall Total Project Contingency:	6,620,379	(318,924)	(47,684)	431,350	5,917,789	10.61%



Budget Risks

Exterior Details

The team has finalized the various flashing details and EIFS system interface with the prodema panels. There is additional cost forecasted for some of the changes totaling roughly \$75,000. We expect to see final pricing in April. This change remains outstanding but exposure still in the 75K range. Exterior skin mock up is currently being constructed and will be reviewed in early May. At this time the team will look at all the details to ensure compliance with manufacturers approved details. Currently not expecting any major issues.

Keyless Lock System

The contingency forecast above includes a forecasted amount of \$125,000 coming from the Owner Contingency to provide keyless locks at all of the resident unit doors. The Smith Group has issued formal Bulletin. SJA still working on final pricing now told will have by end of April. Team expects approval in the early May time frame.

Off Site Work

Off site work on Trousdale will be in early April. The team has surveyed all underground utilities but previously found the existing storm drain not at the elevations shown on the City drawings, which will have a cost impact in the 25K range. The team anticipates to find some unforeseen utilities and hopeful no major cost impacts will be encountered. Work to be completed in the June time frame.

Schedule

The project broke ground on May 2nd 2016 and is now tracking to be completed on December 29, 2017 based on the January project update.

The monthly schedule updates have been submitted through January 2017 and they are currently showing a 31-calendar day delay. The schedule has been extended by 30 calendar days as approved related to the soil off-haul. The extension is reflected in the January Schedule Update. Once the building structure is complete the team will look to make up time with the interior improvements and will report back to team with status in the June time frame. Below are milestone dates we are tracking:

Activity No.	Description	Baseline Date	March 2017 Update	Actual Date	Variance/ Trend (cal days)
G-0001	Notice to Proceed	5uilding /2/16	5/2/16	5/2/16	0
L0-0120	Mat Slab Complete	8/11/16	9/24/16	9/24/16	-14
L0R-1100	Basement Ramp SOG	10/7/16	3/17/17	3/17/17	-131
L1A-1025	Floor 1 Slab West	10/10/16	11/11/16	11/11/16	-2
L1b-2055	Floor 1 Elevated Slab East	10/24/16	11/18/16	11/18/16	5
L1b-2055	Kitchen Slab on Grade	10/24/16	12/12/16	12/12/16	-19
L2A-1025	Floor 2 Slab West	11/7/16	12/19/16	12/19/16	-12
EX-0045	Exterior mock-up	11/8/16	5/9/17		-152
L2B-1025	Floor 2 Slab East	11/14/16	2/1/17	2/4/17	-52
L1A-4000	Start of Exterior Framing	11/18/16	5/11/17		-144
L3A-1025	Floor 3 Slab West	12/8/16	2/10/17	2/23/17	-34
L3B-1025	Floor 3 Slab East	12/16/16	3/8/17	3/11/17	-52
L4A-1025	Floor 4 Slab West	1/6/17	3/16/17	3/25/17	-39
L4B-1025	Floor 4 slab East	1/18/17	4/6/17		-48
L1B-4045	Start of Window Installation	1/18/17	6/12/17		-115
L5A-1025	Floor 5 Slab West	2/3/17	4/14/17		-40
L0-3025	Start of First Drywall	2/10/17	4/27/17		-46
L5B-1025	Floor 5 Slab East	2/16/17	5/4/17		-47
L6A-1025	Floor 6 Slab West	3/3/17	5/12/17		-40
L6B-1025	Floor 6 Slab East	3/17/17	6/2/17		-47
L1A-6090	Start Casework	4/29/17	7/20/17		-52
L0-3090	Infrastructure for Permanent Power	5/1/17	6/20/17		-20
EL3-2045	Structure Complete	5/16/17	7/20/17		-35
L6A-6060	Roof Weather tight	5/25/17	7/31/17		-37
ELE-0000	Exterior Envelope	6/11/17	9/19/17		-70
C0-0030	Fire Marshal Acceptance	8/31/17	11/15/17		-46
M-0001	Substantial Completion	9/30/17	11/28/17		-29
M-0002	Final Completion	10/30/17	12/29/17		-30
	Work Days Behind		20		
	Calendar Days Behind		31		



3/31/17 – Basement wall framing/ Plumbing sprinkler pipe rough in



3/31/17 – Basement mud slab poured/ramps complete getting ready to form ramp slab in May



3/31/17 – Basement ramp walls complete. Ready to pour staff patio slab



3/31/17 – Fourth Floor west post tension cables ready for concrete slab placement



3/31/17 – Looking north into the entry lobby – Scaffold going up ready to pour fourth floor east



3/31/17 - Fourth floor east slab formwork underway - Looking north/west

... End of Report ...

Distribution:

Cheryl Fama, CEO, Peninsula Health Care District